



**Health Services**  
LOS ANGELES COUNTY

March 15, 2007

Los Angeles County  
Board of Supervisors

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First District

Yvonne B. Burke  
Second District

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Third District

Don Knabe  
Fourth District

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Fifth District

TO: Each Supervisor

FROM: Bruce A. Chernof, M.D.  
Director and Chief Medical Officer

SUBJECT: **AVERAGE DAILY CENSUS, OUTPATIENT VISITS  
(EMERGENCY DEPT.), AND OUTPATIENT VISITS  
(AMBULATORY CARE) MONTHLY REPORT –  
JANUARY 2007**

Bruce A. Chernof, MD  
Director and Chief Medical Officer

John R. Cochran III  
Chief Deputy Director

Robert G. Splawn, MD  
Senior Medical Officer

As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Outpatient (ER), and Outpatient (Amb Care) for the month ending January 31, 2007.

Each detail report for ADC, ER, and Amb Care are provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: a) a 12-month history, by hospital, for last fiscal year, b) an actual/estimate table for the current fiscal year, by hospital, and c) a graph that provides a quick snapshot view of our overall trends.

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The January MTD actual census of 1,406 is 142 less than the January 2007 census budget of 1,548, and 56 less than the actual ADC for January 2006 of 1,462. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

*To improve health  
through leadership,  
service and education*

If you have questions or need additional information, please let me know.

BAC:gt  
503:072

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Attachments

c: Chief Administrative Officer  
County Counsel  
Executive Officer, Board of Supervisors

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**AVERAGE DAILY CENSUS**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**MONTHLY OCCUPANCY REPORT**  
**FOR THE MONTH ENDING JANUARY 31, 2007**

	(1) FY 06-07 FINAL BUDGET	(2) FY 06-07 YTD BUDGET	(3) JAN/07 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 05-06 ACTUAL
LAC+USC MEDICAL CENTER	685	685	685	623	629	648
H/UCLA MEDICAL CENTER	332	331	342	369	358	340
MLK/D MEDICAL CENTER	172	173	178	71	104	174
RLA NATIONAL REHAB. CENTER	147	147	147	147	167	136
OV/UCLA MEDICAL CENTER	195	195	196	196	195	195
<b>TOTAL</b>	<b>1,531</b>	<b>1,531</b>	<b>1,548</b>	<b>1,406</b>	<b>1,453</b>	<b>1,493</b>

**NOTES:**

- (1) Per the Final budget, (September 26, 2006).
- (2) YTD budget developed based on the census level necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of Fiscal Year 2005-06.

ATTACHMENT I-A

**FISCAL YEARS 2005-06 AND 2006-07**

\* Includes Augustus F. Hawkins

ATTACHMENT II-A

**OUTPATIENT VISITS - EMERGENCY DEPARTMENT**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**FOR THE MONTH ENDING JANUARY 31, 2007**

	(1) FY 06-07 FINAL BUDGET	(2) FY 06-07 YTD BUDGET	(3) JAN/07 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 05-06 ACTUAL
LAC+USC MEDICAL CENTER	152,474	89,566	13,703	12,489	141,055	153,561
H/UCLA MEDICAL CENTER	62,338	37,884	5,049	4,682	57,526	62,338
MLK/D MEDICAL CENTER	42,332	25,017	3,606	4,106	54,219	42,612
RLA NATIONAL REHAB. CENTER	← NA →					
OV/UCLA MEDICAL CENTER	42,080	26,039	3,849	3,874	40,262	42,080
<b>TOTAL</b>	<b>299,224</b>	<b>178,506</b>	<b>26,207</b>	<b>25,151</b>	<b>293,062</b>	<b>300,591</b>

**NOTES:**

- (1) Per the Final budget, (September 26, 2006).
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2005-06.

ATTACHMENT I-B

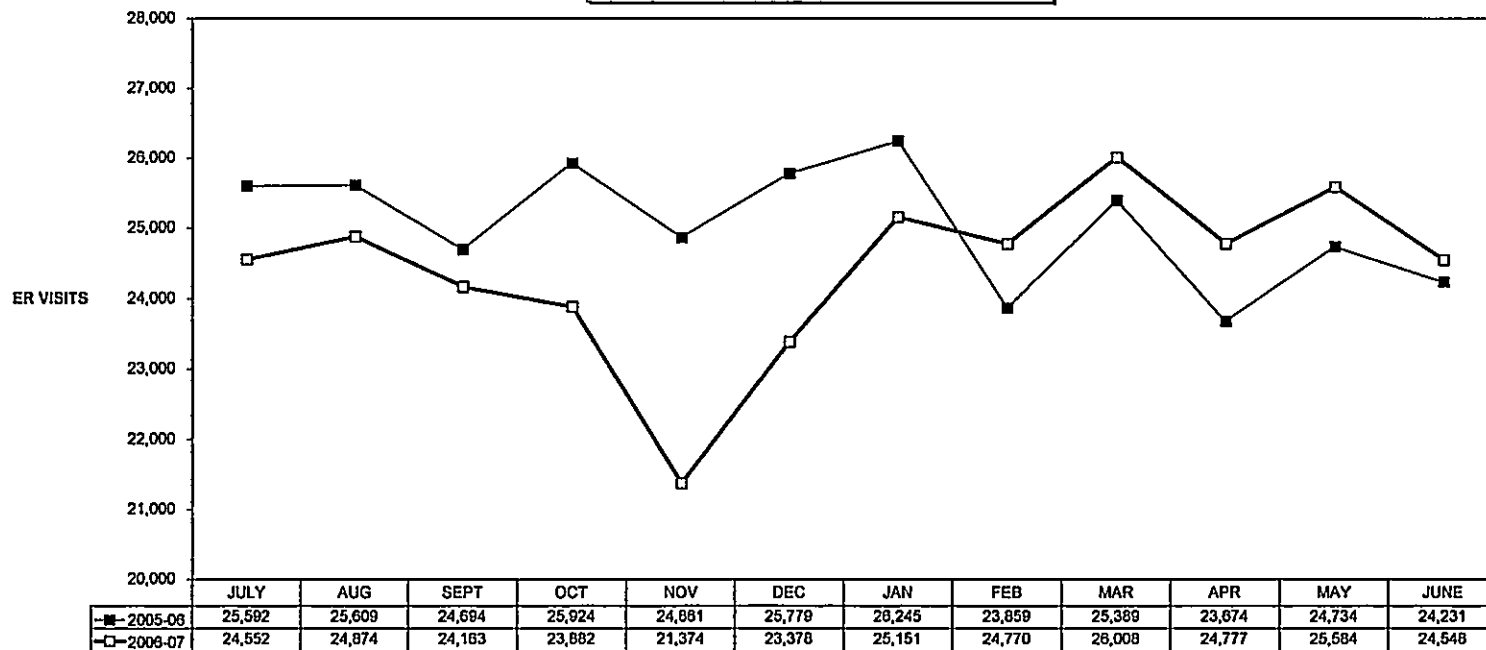
# OUTPATIENT VISITS - EMERGENCY DEPARTMENT

COUNTY OF LOS ANGELES  
DEPARTMENT OF HEALTH SERVICES  
FISCAL YEARS 2005-06 AND 2006-07

ACTUAL													YTD Actual
FISCAL YEAR 2005-06	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
LAC+USC Medical Center	12,328	12,393	12,079	12,959	12,771	13,493	13,739	12,738	13,401	12,251	13,049	12,360	153,581
H/UCLA Medical Center	5,301	5,634	5,470	5,663	5,576	5,171	5,049	4,782	5,051	5,000	4,951	4,670	62,338
MLK/D Medical Center	3,511	3,939	3,617	3,571	3,380	3,393	3,608	3,240	3,571	3,412	3,634	3,736	42,612
RLA National Rehabilitation Center						NA							
OV/UCLA Medical Center	4,452	3,643	3,528	3,711	3,134	3,722	3,849	3,099	3,368	3,011	3,100	3,465	42,080
TOTAL	25,592	25,609	24,694	25,924	24,861	25,779	26,245	23,859	25,389	23,674	24,734	24,231	300,591

ACTUAL													ESTIMATE
FISCAL YEAR 2006-07	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual
LAC+USC Medical Center	12,816	12,219	11,814	11,879	10,579	11,258	12,489	11,704	12,310	11,251	11,986	11,352	82,452
H/UCLA Medical Center	4,564	4,768	4,730	4,782	4,684	4,884	4,682	4,782	5,051	5,000	4,851	4,670	33,072
MLK/D Medical Center	4,603	4,576	4,412	4,284	3,963	3,820	4,106	4,891	4,891	4,891	4,891	4,891	29,764
RLA National Rehabilitation Center						NA							
OV/UCLA Medical Center	2,769	3,313	3,407	3,137	2,168	3,418	3,874	3,393	3,756	3,635	3,756	3,635	22,086
TOTAL	24,552	24,874	24,163	23,882	21,374	23,378	25,151	24,770	26,008	24,777	25,584	24,548	167,374

## MONTHLY OUTPATIENT EMERGENCY DEPARTMENT VISITS REPORT



ATTACHMENT I-B

**OUTPATIENT VISITS - AMBULATORY CARE**  
**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**FOR THE MONTH ENDING JANUARY 31, 2007**

	(1) FY 06-07 FINAL BUDGET	(2) FY 06-07 YTD BUDGET	(3) JAN/07 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 05-06 ACTUAL
LAC+USC MEDICAL CENTER	551,475	316,344	45,420	48,963	580,172	562,344
H/UCLA MEDICAL CENTER	285,143	162,907	23,554	24,644	289,781	285,143
MLK/D MEDICAL CENTER	163,557	92,914	13,398	10,688	155,347	163,991
RLA NATIONAL REHAB. CENTER	59,345	34,047	4,971	4,763	58,062	59,369
OV/UCLA MEDICAL CENTER	197,645	111,961	15,267	17,101	196,430	197,645
<b>TOTAL</b>	<b>1,257,165</b>	<b>718,173</b>	<b>102,610</b>	<b>106,159</b>	<b>1,279,792</b>	<b>1,268,492</b>

**NOTES:**

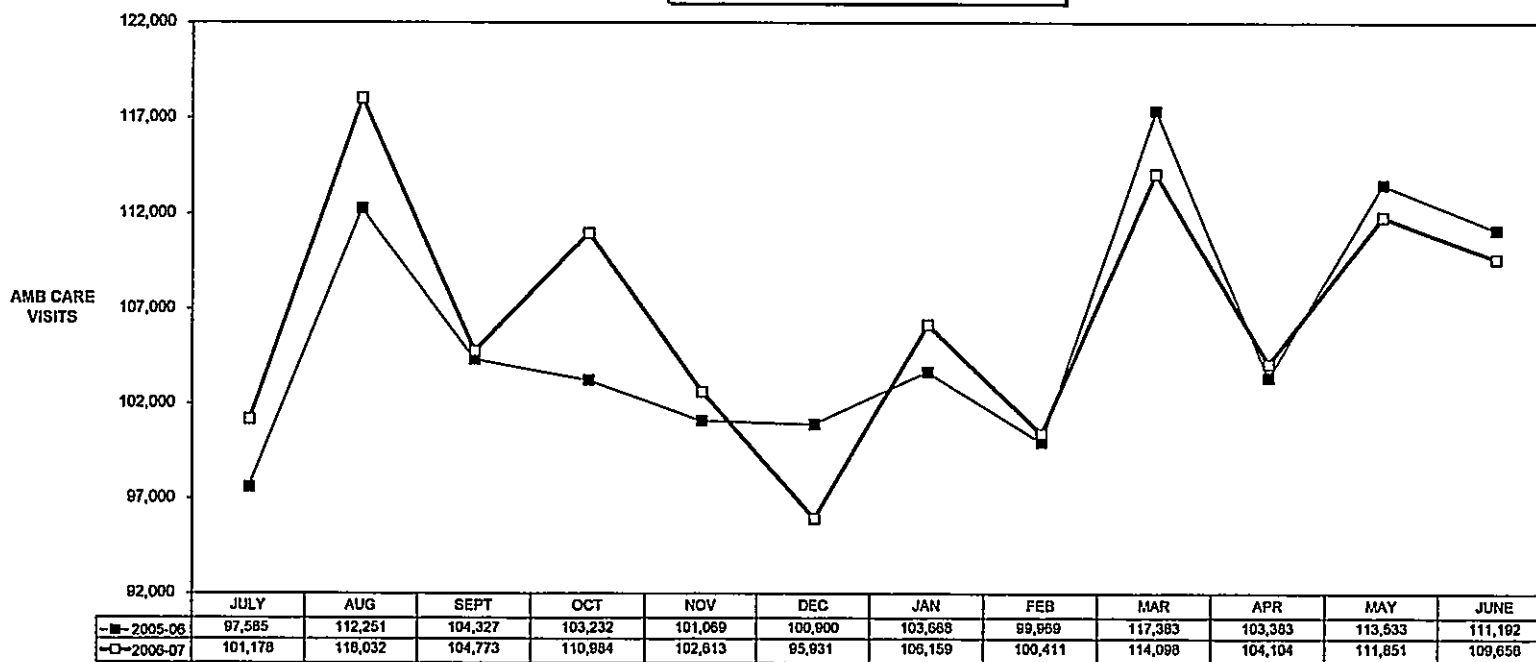
- (1) Per the Final budget, (September 26, 2006).
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2005-06.

ATTACHMENT I-C

**COUNTY OF LOS ANGELES**  
**DEPARTMENT OF HEALTH SERVICES**  
**FISCAL YEARS 2005-06 AND 2006-07**

	ACTUAL						ESTIMATE						
FISCAL YEAR 2006-07	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual
LAC+USC Medical Center	46,627	53,589	47,719	50,011	47,756	44,075	48,963	44,168	50,826	46,375	50,366	49,897	338,740
H/UCLA Medical Center	22,371	26,797	23,058	24,976	23,330	22,369	24,644	22,783	26,091	22,692	25,280	24,480	167,545
MLK/D Medical Center	12,234	14,585	12,879	13,360	11,878	9,539	10,688	13,695	14,138	14,131	14,121	14,111	85,161
RLA National Rehabilitation Center	4,332	5,368	4,808	5,315	4,555	4,234	4,763	4,547	5,283	4,590	5,225	5,044	33,373
OU/UCLA Medical Center	15,614	17,695	16,309	17,322	15,096	15,714	17,101	15,228	18,890	16,316	16,859	16,318	114,651
<b>TOTAL</b>	<b>101,178</b>	<b>118,032</b>	<b>104,773</b>	<b>110,984</b>	<b>102,613</b>	<b>95,931</b>	<b>106,159</b>	<b>100,411</b>	<b>114,088</b>	<b>104,104</b>	<b>111,851</b>	<b>109,658</b>	<b>739,670</b>

## MONTHLY OUTPATIENT AMBULATORY CARE VISITS REPORT



ATTACHMENT II-C